

Chapter 10 Preparedness

Preparedness Overview

Fire preparedness is the state of being ready to provide an appropriate response to wildland fires based on identified objectives and is the result of activities that are planned and implemented prior to fire ignitions.

Preparedness requires:

- Identifying necessary firefighting capabilities;
- Implementing coordinated programs to develop those capabilities;
- A continuous process of developing and maintaining firefighting infrastructure;
- Predicting fire activity;
- Implementing prevention activities;
- Identifying values to be protected;
- Hiring, training, equipping, pre-positioning, and deploying firefighters and equipment;
- Evaluating performance;
- Correcting deficiencies; and
- Improving operations.

Preparedness activities should focus on developing interagency response capabilities that will result in safe, effective, and efficient fire operations aligned with risk-based fire management decisions.

Preparedness activities will be consistent with direction in the approved Land and Resource Management Plan (LRMP) and in the Fire Management Plan (FMP).

Preparedness Planning

At the local level, preparedness planning and the resultant activities begin with a Fire Danger Operating Plan (FDOP), which includes a number of other plans that result in coordinated actions based on the fire situation.

References, templates, and other supporting materials pertaining to the FDOP process and related operationally-focused preparedness plans can be found at <http://www.wfas.net/nfdrs2016>.

Outputs from the FDOP process are used to support decisions found in many components of preparedness plans. These actions will ensure a unit is appropriately prepared to react to new and emerging wildfire incidents.

- 1 Preparedness plans should include, but are not limited to:
- 2 • Fire Danger Operating Plan
- 3 • Preparedness Level Plan
- 4 • Initial Response/Pre-planned Dispatch Plan
- 5 • Step-up/Staffing Plan
- 6 • Fire Prevention/Mitigation Plan (as specified by agency requirements)
- 7 • Closure/Restriction Plan (as specified by agency requirements)

8 Fire Danger Rating

9 The National Fire Danger Rating System (NFDRS) and the Weather Information
 10 Management System (WIMS) are the principle applications used by the federal
 11 land management agencies to assess fire danger. At every scale, fire danger
 12 rating is a key consideration for staffing and prepositioning preparedness
 13 resources, regulating industrial activity, or placing restrictions on public lands.
 14 Because these assessments are used by and affect a wide variety of stake holders
 15 including federal and state agencies, local governments, industrial and other
 16 private entities, as well as the general public, participation in a recognized fire
 17 danger system and careful management of weather and fire data is vital to
 18 ensure accurate assessments and the consistent application of fire danger rating,
 19 especially for broader scale assessments.

20 The following requirements apply to all NFDRS-compliant weather stations
 21 managed in WIMS:

- 22 • For the primary fuel model (i.e., the first model listed in the WIMS station
 23 catalog):
 - 24 ○ Identify an appropriate Staffing index;
 - 25 ○ Identify the Staffing index breakpoints (i.e., the two highest breakpoint
 26 values and their associated percentiles*); and
 - 27 ○ Identify the number of Decision Classes (i.e., the number of Staffing
 28 Levels).
 - 29 • If not already entered as the primary fuel model, also enter Fuel Model G:
 - 30 ○ Identify ERC as the Staffing index;
 - 31 ○ Identify the ERC breakpoints (i.e., the two highest ERC breakpoint
 32 values and their associated percentiles*); and
 - 33 ○ Identify the number of Decision Classes (i.e., the number of Staffing
 34 Levels).
- 35 * For units that have not performed detailed analysis to identify Fire
 36 Business Thresholds or Climatological Breakpoints, it is recommended
 37 to use the 90th and 97th percentiles as default values for these Critical
 38 Percentiles.
- 39 ■ *BLM – 80th and 95th percentiles*

1 Communication of Fire Danger

2 Daily Observed and Forecasted Fire Danger Outputs will be:

- 3 • Communicated daily to local fire personnel to aid in situational awareness;
- 4 and
- 5 • Should include the Staffing index and/or index/component used.

6 Fire danger will be conveyed to the public using the five Adjective Fire Danger
7 Rating classes: low, moderate, high, very high, and extreme.

8 Fire Danger Operating Plan Rating

9 Ideally developed for interagency field-level operations (e.g., corresponding to
10 the area within the jurisdiction of a third-tier dispatch center), the FDOP is an
11 integral component of local fire management planning. The FDOP documents the
12 analysis process and the development of decision points to be used for future weather
13 and fire occurrence situations, based on an analysis of local conditions, historic
14 weather, and historic fire occurrence. The analysis and decision points are developed
15 using decision support tools such as the National Fire Danger Rating System
16 (NFDRS), the Canadian Forest Fire Danger Rating System (CFFDRS) the
17 Palmer Drought Index, live fuel moisture data, monthly or seasonal wildland fire
18 outlooks, seasonal climate forecasts, and wildland fire risk analyses. The analysis
19 of historic weather and fire occurrence is conducted utilizing a statistical software
20 program, such as but not exclusive to FireFamily Plus (FFP), which calculates fire
21 danger indices and can correlate them to historic fire occurrence. The FDOP process
22 blends science, historical data, established processes, and local knowledge to provide
23 a unified framework for local interagency unit managers/administrators to make
24 informed decisions that result in safe, efficient, and effective responses to fire
25 situations.

26 Every field-level unit with a fire program should be covered by an FDOP and
27 should participate in the planning process. FDOP developers should attend
28 Intermediate NFDRS (S-491) and preferably, the Advanced NFDRS level courses.
29 Units are encouraged to seek the participation of and review by NFDRS or
30 CFFDRS Subject Matter Experts when developing the FDOP. Established
31 FDOPs should be monitored, reviewed annually, and updated as necessary to ensure
32 they continue to meet the preparedness needs of the local units.

33 In conjunction with the analysis noted above, the FDOP also describes:

- 34 • Processes, such as daily input and output monitoring of the Weather Information
35 Management System (WIMS) at <http://fam.nwcg.gov/fam-web/>;
- 36 • Tools that will be utilized to communicate fire danger information, such as Fire
37 Danger PocketCards, or seasonal trends analysis; and
- 38 • Related products, such as staffing, dispatch, and preparedness level plans
39 (which can be included as components of the FDOP or linked, if presented
40 as separate plans).

- 1 A FDOP template can be found at <http://www.wfas.net/nfdrs2016>.
- 2 Required minimum content for the FDOP includes the following components:
- 3 • **Roles and Responsibilities**
4 This section of the FDOP defines the roles and responsibilities for those
5 responsible for the development, maintenance and daily implementation of
6 the plan, program management related to the plan, and associated training.
- 7 • **Fire Danger Area Inventory**
8 This section of the FDOP presents the inventory of the basic components of
9 the FDOP area, which will describe the general area, including the
10 administrative units involved in the planning process. The fire danger area
11 inventory will include:
 - 12 ○ Fire history, as well as identification of fire/ignition issues specific to
13 the area;
 - 14 ○ Description of vegetation/fuels, topography, and weather/climatology
15 resulting in the delineation of specific Fire Danger Rating Areas
16 (FDRAs), which are broad landscapes (typically, on the scale of tens or
17 hundreds of thousands of acres each) that are considered to have
18 relatively homogeneous fire danger;
 - 19 ○ The existing weather station network and identification of any
20 additional weather station system needs; and
 - 21 ○ Validation that each Remote Automated Weather Station (RAWS)
22 meets the requirements of the *Interagency Wildland Fire Weather*
23 *Station Standards and Guidelines* (PMS 426-3).
- 24 • **Operational Procedures**
25 This section of the FDOP establishes the procedures used to gather and
26 process data in order to integrate fire danger rating information into
27 decision processes. The network of fire weather stations whose observations
28 are used to determine fire danger ratings is identified. Station maintenance
29 responsibilities and schedules are defined. Include:
 - 30 ○ Daily weather processing schedule and procedures;
 - 31 ○ Daily communication schedule and modes;
 - 32 ○ Seasonal station catalog adjustment schedule and responsible
33 personnel;
 - 34 ○ Annual review of decision points and responsible personnel; and
 - 35 ○ Periodic review of PocketCards or other communication methodology
36 and responsible personnel.
- 37 • **Decision Point Analysis**
38 This section of the FDOP describes the analysis of climatological
39 breakpoints and fire business thresholds that trigger changes in fire danger-
40 related decisions within an FDRA. Decision points are identified using
41 statistical analysis software such as but not limited to FFP. Distinct
42 selections of fuel model and fire danger index/component (NFDRS or
43 CFFDRS) are appropriate for different management decisions (such as
44 staffing, initial response, or industrial and public restrictions).

Because Fire Business Thresholds correlate periods of historical fire danger and fire occurrence, they generally provide the best decision support and are appropriate for identifying Staffing Levels, Dispatch Levels, fire restrictions, Preparedness Levels, fire prevention activities, and other specific readiness actions. Climatological Breakpoints, which are expressed as percentiles, may be appropriate as decision points for longer term decisions and general preparedness activities, such as seasonal staffing start/end dates or contract aircraft availability periods.

***Note:** WIMS relies exclusively on Climatological Breakpoints to compute Staffing Level and Adjective Rating. If Fire Business Thresholds are used as decision points, Staffing Level and Adjective Rating must be computed outside of WIMS*

- **Fire Danger-based Decisions**

This section of the FDOP describes the decision points used in Step-up/Staffing Plans, Initial Response/Pre-planned Dispatch Plans, Preparedness Level Plans, Prevention Plans (which include how Adjective Fire Danger Ratings are determined and will be applied), Closure/Restriction Plans, etc. It should include the rationale for the fuel model and index/component selection and the corresponding decision points for each of those plans. The plans may be included in the FDOP or be stand-alone plans.

Preparedness Level Plans

Preparedness Level Plans are required at the national, state/regional, and local levels. These plans address the five Preparedness Levels (1-5) and provide management direction based on identified levels of burning conditions (fire danger), fire activity, resource commitment/availability, such as incident management teams assigned, and other considerations (in contrast to Staffing Levels, which typically only consider fire danger, as described below). Preparedness Level Plans may be developed by a state/regional office for agency-specific use.

Supplemental preparedness actions to consider include, but are not limited to, the following items:

- Management briefings, direction, and considerations;
- Support function: consideration given to expanded dispatch activation and other support needs (procurement, supply, ground support, and communication);
- Support staff availability outside of fire organization;
- Fire danger/behavior assessment;
- Fire information – internal and external;
- Multi-agency coordination group/area command activation; and
- Prescribed fire direction and considerations.

- 1 Refer to the *National Interagency Mobilization Guide* and GACC Mobilization
- 2 Guides for more information on Preparedness Level Plans.

3 **Step-up/Staffing Plans**

4 Step-up/Staffing Plans are designed to direct incremental preparedness actions at
5 the local level in response to changing fire danger. Each plan should address the
6 unit's chosen number of Staffing Levels, and the corresponding actions to
7 consider for those changing fire danger conditions, as reviewed annually. The
8 Step-up/Staffing Plan should be based on analysis completed as part of the unit's
9 FDOP and the analysis rationale, if not the entire plan, should be included as
10 part of the FDOP.

11 **Staffing Level**

12 The Staffing Level should be used to guide daily internal fire operational
13 decisions at the local level. The Staffing Level specifies appropriate daily
14 staffing for initial response resources, such as when to implement 7-day coverage
15 and adjusted work schedules, and the number of personnel committed to initial
16 attack resources (in contrast to the Initial Response/Pre-planned Dispatch Plan –
17 described below – that specifies the number of resources dispatched to an
18 incident). Staffing Level helps define “How ready to be today?” A unit can
19 operate with 3 to 9 levels of staffing. Most units typically use 5 (1, 2, 3, 4, 5) or 6
20 (1, 2, 3L, 3H, 4, 5) levels. The use of Fire Business Thresholds to determine
21 Staffing Levels is encouraged; however, they must be computed outside of the
22 WIMS.

23 The Step-up/Staffing Plan describes pre-approved escalating responses that are
24 in the FDOP and FMP. A Step-up/Staffing Plan should also include recurring
25 supplemental preparedness actions designed to enhance the unit's fire
26 management capability during short periods (Fourth of July, or other pre-
27 identified events) where staffing normally needs to be increased to meet initial
28 attack, prevention, or detection needs.

29 The Staffing Plan should also consider supplemental staffing actions such as, but
30 not limited to, the following items:

- 31 • Fire prevention actions, including closures/restrictions, media messages,
32 signing, and patrolling;
- 33 • Prepositioning or augmentation of suppression resources;
- 34 • Cooperator discussion and/or involvement;
- 35 • Safety considerations: safety messages, safety officer;
- 36 • Increased initial attack dispatch staffing; and
- 37 • Increased detection activities.

38 In contrast to staffing actions established for the normal range of conditions,
39 severity is a longer duration condition that cannot be adequately dealt with under

- 1 normal staffing, such as a killing frost converting live fuel to dead fuel or drought
2 conditions. Severity is discussed later in this chapter.

3 **Initial Response/Pre-planned Dispatch Plans**

4 Local-level Initial Response/Pre-planned Dispatch Plans, also referred to as run
5 cards, specify the fire management response (e.g., number and type of
6 suppression assets to dispatch) within a defined geographic area to an unplanned
7 ignition, based on fire weather, fuel conditions, fire management objectives, and
8 resource availability.

9 Fire Management Officers will ensure that Initial Response/Pre-planned
10 Dispatch Plans are in place, utilized, and provide for initial response
11 commensurate with guidance provided in the FMP and/or LRMP. Initial
12 Response/Pre-planned Dispatch Plans will reflect agreements and annual
13 operating plans, and will be reviewed annually prior to fire season. These plans
14 may be modified as needed during fire season to reflect the availability of
15 national, prepositioned, and/or severity resources.

16 **Fire Prevention/Mitigation Plans**

17 Unit-level Fire Prevention/Mitigation Plans may be required and completed by
18 conducting a wildland fire prevention/mitigation assessment. The purpose of the
19 plan is to reduce unwanted human-caused ignitions, thereby reducing wildland
20 fire damages and losses, unnecessary risks to firefighters, and suppression costs.
21 As fire danger moves from low to extreme, as defined in the FDOP, and/or
22 human activity increases, prevention and mitigation activities must be increased
23 to maintain effectiveness.

24 The Prevention/Mitigation Plan outlines how Adjective Fire Danger Ratings are
25 determined; i.e., the fire danger fuel model and index and/or components used
26 and whether they are computed within or outside WIMS, are communicated to
27 the public, and applied, in terms of responsible personnel and assigned activities.
28 Prevention activities are intended to prevent the occurrence of unwanted human-
29 caused fires and include, but are not limited to:

- 30 • Education (signage, school programs, radio and news releases, recreation
31 contacts, local business contacts, exhibits); and
- 32 • Public/industrial program monitoring (firewood cutting, logging, mining,
33 power line maintenance).
 - 34 ○ **BLM** – Refer to the BLM Wildland Fire Prevention, Education and
35 Mitigation Planning Guide available at
36 [http://www.blm.gov/nifc/st/en/prog/fire/fuelsmgmt/fire_prevention_and.](http://www.blm.gov/nifc/st/en/prog/fire/fuelsmgmt/fire_prevention_and.html)
37 [html](http://www.blm.gov/nifc/st/en/prog/fire/fuelsmgmt/fire_prevention_and.html).
 - 38 ○ **NPS** – Only units that experience more than an average of 26 human-
39 caused fires per ten-year period are required to develop a fire
40 prevention plan.

- 1 ○ **FWS** – Prevention assessment determines requirement for prevention
- 2 *plan. Refer to Fire Management Handbook Chapter 10.*
- 3 ○ **FS** – Refer to FSM 5110.

4 **Fire Danger PocketCard for Firefighter Safety**

5 Fire Danger PocketCards provide, through a graphical interpretation of historic
6 fire danger, a means for firefighters to understand the fire potential for a given
7 local area during any day of the fire season. PocketCards apply to areas of
8 uniform fire danger rating, known as FDRAs, which should be developed
9 through an interagency FDOP process (if FDRAs aren't defined, PocketCards
10 may be developed based on other areas of like fire danger). The PocketCard can
11 also be an ideal tool for local seasonal tracking of fire season severity with the
12 addition of daily indices (see "Local Unit Seasonal Tracking" section). The Fire
13 Danger PocketCards must adhere to the NWCG standard located at
14 <http://fam.nwcg.gov/fam-web/pocketcards/default.htm>.

15 PocketCards should be updated following a significant fire season but;
16 otherwise, based on the length of the station or Special Interest Group (SIG)
17 dataset:

- 18 • 10 years or less of historic weather data, update PocketCard annually;
- 19 • 11-14 years, update every other year;
- 20 • 15 years or more, update every 3 years.

21 In all cases, a high quality database should be used; i.e., 5 years of poor data and
22 10 years of good data does not equal 15 years of quality data.

23 Compliance with the standard, including quality, currency, and application of
24 the PocketCard, is the responsibility of the local fire management unit.

- 25 • **BLM** – Units will maintain Fire Danger PocketCards and ensure they are
26 *available to all personnel.*
- 27 • **FS** – Obtain Regional certification for Fire Danger PocketCards.
28 *Distribute PocketCards to each fireline supervisor on Type 3, 4, and 5*
29 *wildfires. Units have the option to do more frequent updates if they choose*
30 *to do so.*

31 The NWCG standards for updating and posting the cards can be found at
32 <http://fam.nwcg.gov/fam-web/pocketcards/default.htm>.

33 **Managing Weather Data in WIMS**

34 Fire danger requires continual management in order to produce accurate results
35 that are applied in a timely manner. Some daily weather observation variables
36 (such as state of the weather) must be manually validated and published daily.
37 This procedure is essential for the calculation of daily and forecasted fire danger
38 outputs in WIMS and ensures weather data storage in the National Fire and

1 Aviation Management (FAMWeb) Database. These efforts are coordinated with
2 local National Weather Service fire weather meteorologists to provide timely
3 forecasted fire danger outputs.

4 In addition to daily weather management, certain WIMS data requires periodic
5 adjustment. The following should be adjusted seasonally or as appropriate:

- 6 • Live fuel moisture model inputs, including herbaceous vegetation stage,
7 green-up and freeze date, season codes, greenness factors.
- 8 • Dead fuel moisture model inputs, including the snow flag and starting 1000
9 hour and X1000 fuel moisture and KBDI values.

10 Decision points should be reviewed annually and adjusted, as appropriate, based
11 on statistical analysis. If decision points are adjusted, PocketCards should also be
12 validated and updated as necessary.

13 **Management Actions for Remote Automated Weather Stations (RAWS)**

14 **Noncompliance Report**

15 A weekly report from Wildland Fire Management Information (WFMI) weather
16 module displays RAWS that are more than 1 year and 45 days past their annual
17 maintenance date. Fire weather stations are to be maintained annually per
18 Interagency Wildland Fire Weather Station Standards and Guidelines (PMS
19 426-3). The report is widely distributed by email and available at
20 <http://raws.fam.nwcg.gov/nfdrs.html>. If a RAWS is on the report, it has either not
21 had annual maintenance, or the documentation for annual maintenance has not
22 been completed in WFMI. Data from these RAWS should not be used or used
23 with caution.

24 **Portable RAWS**

25 Fire managers should ensure that locally held portable RAWS are maintained
26 prior to use. Non-maintained portable RAWS will not be activated for data
27 processing through WFMI weather.

- 28 • *BLM – Refer to Chapter 2 for more guidance.*

29 **Predictive Service Areas**

30 Predictive Service Areas (PSA) are sub-geographic areas of similar climate, fuels
31 and topography defined by Geographic Area Coordination Center (GACC)
32 meteorologists generally for forecasting purposes. The PSAs are also used to
33 display current and forecasted conditions at the national and Geographic Area
34 level, such as maps showing 7-day Significant Fire Potential and statistics graphs
35 of select indices and fuel moistures.

36 While PSAs are defined using similar criteria as FDRAs, the PSA-based products
37 are intended for longer range prediction purposes and strategic planning at the
38 sub-geographic scale, and FDRA-based products are intended to guide daily

- 1 operational decisions at the unit level. Optimally, FDRAs should nest within
- 2 PSAs to ensure better congruence with their closely-related products.

3 **National Predictive Services Fire Potential Outlooks and Advisories**

4 **National Wildland Significant Fire Potential Outlook**

- 5 The National Wildland Significant Fire Potential Outlook is prepared and
- 6 distributed by NICC on the first day of each month. The report consists of
- 7 outlooks for the next four months, divided into one month plus one month plus
- 8 two month periods. Maps for each period display areas of below normal,
- 9 normal, and above normal significant fire potential. The second (one month) and
- 10 third (two months) periods will also show trends of increasing/decreasing to and
- 11 from above and below normal. A brief synopsis of the current and predicted
- 12 national situation is included in the report. National Wildland Significant Fire
- 13 Potential Outlooks utilize information from individual GACC Predictive
- 14 Services units, as well as other sources of climate, weather and fire danger data.
- 15 The outlook will be posted on the first day of each month to the NICC
- 16 Predictive Services webpage.

17 **7-Day Significant Fire Potential Outlook**

- 18 The 7-day Significant Fire Potential Outlook provides a week-long projection of
- 19 fuels dryness, weather, fire potential, and firefighting resources information. It is
- 20 issued daily when a Geographic Area is at Preparedness Level 2 or higher (not
- 21 including support-only periods). Each Geographic Area's Predictive Services
- 22 unit will determine whether to produce a morning or afternoon routine issuance.
- 23 Issuance times for each Area's outlook can be found in the Geographic Area
- 24 Mobilization Guide and/or in its National Weather Service/Predictive Services
- 25 Annual Operating Plan.

- 26 All the Geographic Area outlooks are viewable from
- 27 <http://psgeodata.fs.fed.us/7day/>. The outlooks produced by the 10 Geographic
- 28 Area Predictive Services units are consolidated into a National 7-day Significant
- 29 Fire Potential map located at <http://psgeodata.fs.fed.us/staticmap.html>.

30 **Fuel and Fire Behavior Advisories**

- 31 Predictive Services and Coordination staff at all levels should be involved with
- 32 the issuance of any fuels/fire behavior advisories covering a large percentage of
- 33 their Geographic Area(s) so that they can carefully consider both the content and
- 34 intended audience of the messages.

35 **Local Unit Seasonal Tracking**

- 36 As identified in the FMP and/or FDOP, each unit selects and compares to
- 37 normal, the current value and seasonal trend of one (or more) of the following
- 38 indicators which are most useful in predicting fire season severity and duration
- 39 in its area. By downloading daily weather observations and adding them to the

1 database, FFP or similar statistical analysis software can be used to produce the
2 current NFDRS, CFFDRS, and fuel moisture products, including statistical
3 graphs of various indices and components such as:
4 • NFDRS (or CFFDRS) index and/or component values;
5 • Palmer Drought or Keetch-Byram Drought Index;
6 • 1000-hour fuel moisture;
7 • 100-hour fuel moisture;
8 • Live fuel moisture; and/or
9 • Growing Season Index.

10 The seasonal trend of each selected indicator is graphically compared to normal
11 and all-time worst (for the historical period analyzed). This comparison is
12 updated regularly and posted in dispatch and crew areas. The mechanism that is
13 recommended for comparing and displaying these items is a PocketCard and/or
14 fire danger seasonal graphs, which have been developed and used at the local
15 unit to inform and educate firefighters on local conditions. PocketCards and
16 seasonal fire danger graphs should use the same index and fuel model to display
17 information so that the two can be easily compared.

18 Any local seasonal trends of indices/components or fuel moisture values should
19 be communicated to the GACC Predictive Services unit to augment their
20 assessments. Trends should be monitored throughout the fire season and
21 communication should be on-going, particularly when significant changes in key
22 indicators occur.

23 **Fire Severity Funding**

24 Fire severity funding is the authorized use of suppression operations funds
25 (normally used exclusively for suppression operations and distinct from
26 preparedness funds) for extraordinary preparedness activities that are required
27 due to:

- 28 • FMP, FDOP, or Annual Operating Plan criteria that indicate the need for
29 additional preparedness/suppression resources. The plan(s) should identify
30 thresholds for severity needs.
- 31 • Anticipated fire activity will exceed the capabilities of local resources.
- 32 • Fire seasons that either start earlier or last longer than identified in the
33 FDOP.
- 34 • An abnormal increase in fire potential or danger not planned for in existing
35 preparedness plans.

36 Agency established decision points or thresholds will be used to determine
37 severity funding needs.

38 The objective of fire severity funding is to appropriately manage risk and adjust
39 planned specific actions and staffing in excess of the budgeted program to
40 improve initial response capabilities and wildfire prevention activities, when

- 1 extraordinary weather and fire conditions may result in the occurrence, or
- 2 substantial threat of occurrence, of wildfires with significant damage potential.
- 3 Fire severity funding is not intended to:
 - 4 • Raise preparedness funding levels to cover differences that may exist
 - 5 between funds actually appropriated and those identified in the fire planning
 - 6 process.
 - 7 ○ *BLM – Refer to Chapter 2 for more guidance.*
 - 8 ○ *NPS/FWS/FS – Mitigate threats to Threatened and Endangered*
 - 9 *Species habitat, wildland/urban interface, or other values identified in*
 - 10 *Land and Resource Management Plans.*

11 Typical Uses

- 12 Fire severity funds are typically used to:
- 13 • Increase prevention activities;
 - 14 • Temporarily increase firefighting staffing;
 - 15 • Pay for standby;
 - 16 • Preposition initial attack suppression forces;
 - 17 • Provide additional aerial reconnaissance; and
 - 18 • Provide for standby aircraft availability.

19 Authorization

20 Authorization to use severity funding is provided in writing based on a written
21 request with supporting documentation. Authorization is on a line item basis and
22 comes with a severity cost code. Agencies will follow their administrative
23 procedures for issuing severity cost codes. Authorization is provided for a
24 maximum of 30 days per request; however, regardless of the length of the
25 authorization, use of severity funding must be terminated when abnormal
26 conditions no longer exist. If the fire severity situation extends beyond the 30-
27 day authorization, the Unit/State/Region must prepare a new severity request.

28 State/Regional-Level Fire Severity Funding

29 Each fiscal year the national office will provide each state/region with funding
30 and a severity cost code for state/regional short-term severity needs (e.g., wind
31 events, cold dry front passage, lightning events, and unexpected events such as
32 off road rallies, cultural events) that are expected to last less than one week.
33 Expenditure of these funds is authorized by the State/Regional Directors at the
34 written request of the Agency Administrator. State/Regional Directors are
35 responsible and accountable for ensuring that these funds are used only to meet
36 severity funding objectives and that amounts are not exceeded. The national
37 office will notify the State/Regional Director, State/Regional Budget Officer,
38 and the State/Regional FMO when the severity cost code is provided.

- 39 • *BLM – Refer to Chapter 2 and the BLM Fire Operations Website*
40 *(http://web.blm.gov/internal/fire/fire_ops/index.html) for additional short-*
41 *term severity guidance.*

- 1 • ***NPS** – Parks have the authority to approve “Step-up” actions only, as*
- 2 *defined in their fire management plan. Regional offices approve severity*
- 3 *(long term – up to 30 days) for parks up to \$100,000 per severity event.*
- 4 • ***FWS** – Refer to the Fire Management Handbook Chapter 10 for additional*
- 5 *short-term severity guidance.*
- 6 • ***FS** – Severity funding direction is found in FSM 5130 and current FY*
- 7 *Program Direction.*

8 **National-Level Fire Severity Funding**

9 National Agency Fire Directors or their delegates are authorized to allocate fire
10 severity funding under specific conditions stated or referenced in this chapter.
11 Expenditure of these funds is authorized by the appropriate approving official at
12 the written request of the State/Regional Director. Approved severity funding
13 will be used only for the preparedness activities and timeframes specifically
14 outlined in the authorization, and only for the objectives stated above.

- 15 • ***BLM** – Refer to Chapter 2 and the BLM Fire Operations Website for*
- 16 *additional national severity guidance.*
- 17 • ***NPS** – National office approves all requests over \$100,000.*
- 18 • ***FWS** – Additional information may be found on the FWS Sharepoint site.*
- 19 • ***FS** – Regional offices approve all severity requests.*

20 **Appropriate Fire Severity Funding Charges and Activities**

21 Severity funded personnel and resources will not use a severity cost code while
22 assigned to wildfires. The wildfire FireCode number will be used instead.

23 **Labor**

24 Appropriate labor charges include:

- 25 • Regular pay for non-fire personnel;
- 26 • Regular pay for seasonal/temporary fire personnel outside their normal fire
- 27 funded activation period; and
- 28 • Overtime pay for all fire and non-fire personnel.

29 Severity funded personnel and resources must be available for immediate initial
30 attack regardless of the daily task assignment.

31 **Vehicles and Equipment**

32 Appropriate vehicle and equipment charges include:

- 33 • GSA lease rate and mileage;
- 34 • Hourly rate or mileage for Agency owned vehicles; and
- 35 • Commercial rentals and contracts.

36 **Aviation**

37 Appropriate aviation charges include:

- 38 • Contract extensions;
- 39 • The daily minimum cost for call when needed (CWN) aircraft;

- 1 • Preposition flight time; and
- 2 • Support expenses necessary for severity funded aircraft (facility rentals,
- 3 utilities, telephones, etc.).

4 **Travel and Per Diem**

5 Severity funded personnel in travel status are fully subsisted by the government
6 in accordance with their agency regulations. Costs covered include:

- 7 • Lodging;
- 8 • Government provided meals (in lieu of per diem);
- 9 • Airfare (including returning to their home base);
- 10 • Privately owned vehicle mileage (with prior approval); and
- 11 • Other miscellaneous travel and per diem expenses associated with the
- 12 assignment.

13 **Prevention Activities**

14 Appropriate prevention activities include:

- 15 • Funding Prevention Teams (Prevention teams will be mobilized as
- 16 referenced in the *National Interagency Mobilization Guide*, Chapter 20).
- 17 • Implementing local prevention campaigns, to include community risk
- 18 assessments, mitigation planning, enforcement, outreach, and education
- 19 • Augmenting patrols.
- 20 • **Note:** Non-fire funded prevention team members should charge base 8 and
- 21 overtime to the severity cost code for the length of the prevention activities
- 22 assignment. Fire funded personnel should charge overtime only to the
- 23 severity cost code for the length of the prevention activities assignment.

24 **Inappropriate Fire Severity Funding Charges**

- 25 • To cover differences that may exist between funds actually appropriated
- 26 (including rescissions) and those identified in the fire planning process.
- 27 • Administrative surcharges, indirect costs, fringe benefits.
- 28 • Equipment purchases.
- 29 • Purchase, maintenance, repair, or upgrade of vehicles.
- 30 ○ ***FWS/NPS** – Severity-related repair and maintenance of agency*
- 31 *vehicles and equipment may be funded by severity because they do not*
- 32 *have a use rate covering these charges. These charges must be*
- 33 *approved by the National Office.*
- 34 • Purchase of radios.
- 35 • Purchase of telephones.
- 36 • Purchase of pumps, saws, and similar suppression equipment.
- 37 • Aircraft availability during contract period.
- 38 • Cache supplies that are normally available in fire caches.
- 39 • Fixed ownership rate vehicle costs.

1 Interagency Severity Requests

2 Agencies working cooperatively in the same geographic area must work
3 together to generate and submit joint requests, to minimize duplication of
4 required resources, reduce interagency costs, and to utilize severity funded
5 resources in an interagency manner. However, each agency should request funds
6 only for its fair-share contributions or offsets for pooled, interagency
7 resources/activities. The joint request should be routed simultaneously through
8 each agency's approval system, and the respective approving official will issue
9 an authorization that specifies allocations by agency.

10 Requesting Fire Severity Funding

11 Each agency has established severity funding request protocols. The completed
12 and signed request is submitted from the State/Regional Director to the
13 appropriate approving official as per the sequence of action outlined below.
14 Authorizations will be returned in writing.

15 Severity funding request information for all agencies can be found at
16 http://www.nifc.gov/policies/pol_severity_funding.html.

17 Sequence of Action and Responsible Parties for Severity Funding Requests

Action	Responsible Party
In collaboration with interagency partners, as appropriate, identify and develop severity funding request.	Unit FMO
Review, modify, and approve (or reject) request. Forward to state/regional office.	Unit Agency Administrator
Review, modify, and recommend for approval (or rejection) unit request. Add state/regional needs and consolidate. Forward to State/Regional Director for approval within 48 hours.	State/Regional FMO
Review, modify, and approve (or reject) request. Forward to the appropriate National Fire Director/approving official within 48 hours. Notify the fire budget staff.	State/Regional Director
Review, modify, and approve (or reject) the request within 48 hours. Issue written authorization with a severity cost code.	Appropriate National Fire Director/Approving Official
Establish severity cost code in the appropriate finance system within 24 hours.	Applicable National Finance System
Notify unit office(s) and state/regional budget lead upon receipt of authorization.	State/Regional FMO

Action	Responsible Party
Utilize severity cost code. Ensure that project expenditures are only used for authorized purposes. Continually assess needs and submit new requests/extensions as required.	Unit FMO
Maintain severity files, including requests, authorizations, and summary of expenditures and activities.	Unit/State/Regional/ National Offices

1 **FS** – Severity codes are pre-established at the beginning of the fiscal year.

2 Requests are approved at the regional office with a copy to the national office

3 for those exceeding \$250,000 or including National Shared Resources.

4 **Labor Cost Coding For Fire Severity Funded Personnel**

5 Fire preparedness personnel outside their normal activation period, employees
6 whose regular salary is not fire funded, and Administratively Determined (AD)
7 employees hired under an approved severity request should charge regular time
8 and approved non-fire overtime to the severity suppression operations
9 subactivity and the requesting office's severity cost code.

10 Fire preparedness personnel should charge their regular planned salary (base-
11 eight) to their budgeted subactivity using their home unit's location code.
12 Overtime associated with the severity request should be charged to the severity
13 suppression operations subactivity and the requesting office's severity cost code.

14 Regular hours worked in suppression operations will require the use of the
15 appropriate fire subactivity with the appropriate FireCode number. Overtime in
16 fire suppression operations will be charged to the suppression operations
17 subactivity with the appropriate FireCode number.

18 Employees from non-federal agencies should charge their time in accordance
19 with the approved severity request and the appropriate local and statewide
20 agreements. An interagency agreement for reimbursement must be established.
21 The Interagency Agreement for Fire Management can be used as a template.

22 **Documentation**

23 The unit/state/regional and national office will document and file accurate
24 records of severity funding activity. This will include complete severity funding
25 requests, written authorizations, and expenditure records.

26 **Severity Funding Reviews**

27 State/Regional and National offices should ensure appropriate usage of severity
28 funding and expenditures. This may be done as part of their normal agency fire
29 program review cycle.

1 Qualification for Professional Liability Insurance Reimbursement

2 Public Law 110-161 provides for reimbursement for up to one half of the cost
3 incurred for professional liability insurance (including any administrative
4 processing cost charged by the insurance company) for temporary fire line
5 managers, management officials, and law enforcement officers.

6 To qualify for reimbursement, “temporary fire line managers” must meet one of
7 the following three criteria:

- 8 • Provide temporary supervision or management of personnel engaged in
9 wildland fire activities;
- 10 • Provide analysis or information that affects a supervisor’s or manager’s
11 decision about a wildland fire;
- 12 • Direct the deployment of equipment for a wildland fire, such as a base camp
13 manager, an equipment manager, a helicopter coordinator, or an initial
14 attack dispatcher.
 - 15 ○ **DOI** – See *Personnel Bulletin No. 08-07, March 20, 2008*.
 - **FS** – Refer to <http://fsweb.asc.fs.fed.us/HR>.